

USAID/Angola

Results Review and Resource Request

FY 2001

F. USAID/Angola
March 22, 1999

The attached results information is from the FY2001 Results Review and Resource Request (R4) for Angola and was assembled and analyzed by USAID/Angola.

The R4 is a "pre-decisional" USAID document and does not reflect results stemming from formal USAID reviews. Additional information on the attached can be obtained from Sherry Suggs, CDO, AFR/SA.

Please Note:

The attached FY 2001 Results Review and Resource Request ("R4") was assembled and analyzed by the country or USAID operating unit identified on this cover page.

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USAID/Angola

Results Review

FY 1998



DATE : March 22,1999

TO: Verne Newton, DAA/AFR

FROM: Jim Anderson, DIR/Angola

SUBJECT: FY 2001 R-4

This past year witnessed the slow but steady deterioration in Angola's erratic transition from war to peace. We all know that these transitions are non-linear and that crisis country programs frequently experience reversals, but Angola's reversal has been particularly painful to the United States. As the lead country of the Troika the U.S. helped mold the Lusaka Protocol and nurture its implementation through four years. Suddenly, in April 1998, the train began to reverse and the light at the end of the tunnel began to fade. By the end of December the two sides were back into full scale war and we faced the prospect of another, perhaps more devastating, conflict with all the resulting human trauma. We entered the new year with 600,000 new internally displaced people and an appeal from the UN to the donor community for \$64 million worth of emergency assistance.

In spite of the problems, USAID-funded PVOs continued working on their newly approved rehabilitation portfolios in food security and child survival. They adjusted their programs as necessary to contend with the new realities. At the same time, they brought new activities on line to address the needs of the vulnerable populations. As evidenced in this year's R-4 submission, in many cases they were able to accomplish even more than they planned in both SOs.

Nevertheless, this year we are facing a new reality. The Country Strategy we are operating under was drafted in 1995 and no longer reflects the environment in which we operate - including most importantly, the needs of Angolans. Last Fall our request for assistance to develop a new strategy was turned down by USAID/W. In fact we were told we did not have to submit an R-4 this year. However, we judged it best to record our accomplishments officially and have therefore submitted it. However, we are asking you to authorize the Mission to develop a new strategy as an outcome of this R-4 process. We would like to signal at this point that we also would like to include HIV/AIDS as a possible area where we might work in the future.

We are also asking your concurrence on an adjustment we had to make in the Results Framework during 1998. Because elections are now a distant possibility within the foreseeable future, we chose to suspend the SO-2 IR #4 which targets assistance to elections. We are attaching to this memo the Action Memorandum, which effected the modification.

In developing its program budget for 2001 the Mission has made the assumption that there will be a prospect for peace in calendar year 2000. We believe that we should plan to put in place a program during the coming year that will put the Mission in a position of continuing our assistance to the peace building process. I would like to emphasize again that despite the resumption of conflict, USAID and other donors continue to implement rehabilitation programs with positive results.

Please note that as this goes to press, the Mission and FFP are in the process of reviewing a Development Assistance Program (DAP) proposal using monetized PL-480 resources. This program which supports the work of four US PVOs will be the key to achieving SO-1 results in food security, rehabilitation and resettlement over the next three years. Should this program not be approved, the Mission will request an increase in DA funds in order to continue these essential activities.

During this past year the Mission has been making a determined effort to encourage Angolans to participate more fully in the development activities being implemented elsewhere in the SADC region. As a result, a number of Angolans have developed closer working relationships with their colleagues in other countries in a variety of sectors. In particular, we have been encouraged by the more permanent, formal ties which have evolved within civil society organizations. Joint activities are under development between Angolan jurists, women's groups and human rights activists and their counterparts in Mozambique. While there is little budgetary implication of this programmatic shift in focus, we want to signal to you the success and our intention to pursue opportunities for building regional linkages more pro-actively during the coming years.

The Mission has also spent considerable effort, off budget, to encourage the US oil companies in Angola to use their "social responsibility" funds for development purposes. We have helped them pair with US PVOs, taken their executives to visit our projects in the interior, provided them with best practices information, and shared our opinion with them of how to get more development impact with their considerable resources. We can count tens of PVO projects that they have financed in the past two years and most recently, Exxon hired another to help them complete a needs assessment for their \$50 million social development program. We expect these efforts to continue during the coming year.

Lastly, please note that we have added back into the workforce planning figures the fourth USDH position - a Controller. After having been here for two years, I can confirm with even more conviction that the Mission needs this expertise not just to keep the books straight but to provide the day to day advice our staff needs to sort through the myriad of regulations and ethical issues. We are vulnerable without this expertise on the staff as I have reported in the past two FMFIA Reports. The position was accorded to the Mission (and advertised twice in the 1998 assignment cable) but was not included in our R-4 workforce levels.

Part I : Overview and Factors Affecting Performance

A. U.S. National Interest

U.S. national interests in Angola lie in the consolidation of peace; democratization; development of an open-market economy; and a meaningful integration of Angola into the international community. The United States has been involved in the quest for peace in Angola since the mid-1980s and has played a leadership role since the early 1980s. Currently, seven percent of U.S. petroleum imports come from Angola. This is projected to increase to 10% by the year 2010. Angola is the United States' second-largest investment site (over \$4 billion) and third-largest trade partner in sub-Saharan Africa. The country is an important market for U.S. capital equipment and manufactured goods, especially those related to the petroleum industry. With increased stability the country will play a more significant role in the Southern Africa economy, expected to be an engine of future growth for all of sub-Saharan Africa.

The USAID program strategy is designed to support the Luanda Mission Performance Plan (MPP) in several ways. The activities under Strategic Objective 1, "Increased resettlement, rehabilitation, and food-crop self-reliance of war-affected Angolan communities", contribute to the achievement of the Humanitarian Assistance national interest and strategic goal of the Luanda MPP. The activities under the Strategic Objective 2, "Increased national reconciliation through strengthened civil society and political institutions", contribute to the achievement of the democracy national interest and strategic goal of the Luanda MPP. The activities under the special Objective 1, "Facilitate Angola's preparation and implementation of economic structural adjustment and macro economic program", contribute to the achievement of the economic development national interest and strategic goal of the Luanda MPP.

The Embassy in the 1999-2001 MPP states that, in addition to emergency assistance to the victims of renewed conflict the U.S. "should continue our efforts to create conditions under which civil society and democratic institutions can take root and grow. We need to continue our programs with the National Assembly, the judiciary, associations of academics, journalists, women, and lawyers." The MPP also states, "We must maintain programs to promote mine awareness, mine mapping, de-mining, prosthetic devices and vocational training for accident survivors...."

Last October, Assistant Secretary of State Rice proposed the establishment of a bilateral consultative commission (BCC) to broaden and deepen bilateral relations. The commission, to be structured around economic/commercial, humanitarian, and peace and security issues, will enable the USG in Angola to move forward, without the need for simultaneous progress in the peace and reconciliation process. Consequently, the Mission has requested ESF funds in FY 1999 to set up the BCC.

B. Current Situation

Civil war has been a constant in Angola since the start of the anti-colonial war in 1961, lasting through independence in 1975, and continuing through the signing of the Lusaka Protocol in November 1994. The protocol brought four years of imperfect and fragile peace. In late 1998, the peace process broke down and military conflict has resumed in eight provinces, resulting in

over 600,000 new internally displaced persons (IDPs). The international community is again faced with developing an emergency humanitarian response. As a result USAID/Angola has had to focus on meeting emergency needs as well as work with some grantees to adjust the nature and location of their rehabilitation activities.

Angola is faced with a set of simultaneous differing realities that requires a flexible approach to programming USG development assistance. Angola is a country two times the size of Texas with 18 provinces. The conflict is primarily affecting eight provinces, but it moves from one community to the other and sometimes back again in an intermittent pattern. Where our implementing partners are working in areas of sustained conflict, they have had to evacuate their expatriate personnel and then return when safe to do so. There are also areas where our contractors/grantees continue to carry out their work as planned without interruption.

C. AID/W Strategy Guidance

Angola is not the only country with a USAID presence that moves in and out of emergency, transition and development phases. Other countries in Africa and the Balkans face similar circumstances. In some instances, different parts of a country fall into each of these categories. The Agency must have a flexible approach to programming in these situations in order to target programs effectively. The relief to development continuum is not linear; therefore we must be willing to accept a mix of emergency, transition and development programs within the same country at the same time. Accordingly, the Agency needs to develop guidance to help Missions develop strategies that include these multiple stages as well as multiple sources of funding.

In developing its program budget for 2001, the Mission has made the assumption that there will be a prospect for peace in calendar year 2000. The Mission believes that we should plan to put in place a program during the coming year that will be ready to assist in the peace building process. A recent discussion paper produced by the CAER project for USAID on "The Reconstruction of War-Torn Economies", insists that, "...economic development is complementary to the political and security elements of peace building, and so measures to promote economic development must begin as soon as there is even a prospect for peace." The Mission would like to emphasize that, despite the resumption of conflict and the uncertainty in some areas of the country, USAID and the other donors continue to implement programs with positive results in Angola.

D. USAID/Angola Strategy

The Mission is currently working under a strategy that was approved in 1995. Clearly the operating environment of Angola and the Central Africa region has changed markedly since then. U.S. policy towards Angola has also shifted abruptly during this past year in response to the State Department's decision to "deepen and broaden" the United States relationship with Angola, especially targeting three areas of cooperation, including humanitarian assistance. In order to reflect this diplomatic policy shift, adjust to the new operating environment and build on lessons learned and successes of our programs, we believe it is essential for the Africa Bureau to develop a new strategy for the Angola program over the course of the next 12 months. Perhaps this would be initiated by a parameters meeting this summer to develop the approach to reviewing and revising the results framework. We would then want a team to assist the Mission in carrying out this review and

revision of the strategy by the end of the calendar year. Our intention would be to submit the proposed strategy with the R4 submission next year.

As a result of current political circumstances, the Mission has suspended intermediate result #4, “Strengthen the foundation for citizens & political parties to participate in free, fair, and peaceful elections”, of Strategic Objective 2 “Increased national reconciliation through strengthened civil society and political institutions”.

E. Accomplishments

During 1998, 139,270 Internally Displaced People (IDPs) were resettled. The resettlement process included issuance of seeds and agricultural tools and building materials for temporary resettlement in traditional-type shelters; in some instances, IDPs were transported back to their zones of origin. 5,220 IDPs received agricultural Packs (maize, beans, peanuts and agricultural tools); 92,692 families received maize and beans seeds

The following infrastructure was rehabilitated: 529 km of rural roads; 33 small bridges; a total of 302 km of irrigation canals; 532 latrines, and 27 schools. 16,763 school children now have access to primary.

USAID-funded activities removed and destroyed 566 anti-personnel land mines, cleared an area of 51,787m² as well as bridges linking Huila and Kuando-Kubango

In the area of increased access to primary health care, 26,852 children benefited from Growth-monitoring programs two provinces; 10,620 pregnant women received prenatal care, while 1,784 others received postnatal care. A total of 307,546 doses of various vaccines were administered, including Polio, DPT, Measles, Yellow fever, and Tetanus Toxoid.

In addition to displaced persons, beneficiaries included other vulnerable groups affected by the war such as traumatized children and land mine victims needing prosthetics. USAID provided basic support to resettle displaced people in their home or nearby communities. Through a center in Moxico, Angolans were trained to make artificial limbs for amputees.

The community based program of psycho-social assistance to children traumatized by war continued and now covers eight provinces. The program to reintegrate child soldiers was concluded in 1998. This program demobilized 1,599 child soldiers, reunited 1,062 with their families, and settled 138 with foster families. Another activity involved with the training and family placement of children separated by the conflict was able to register 1,230 children of whom 763 were reunited with their families or placed with a foster family.

F. Operating Expenses

The Mission appreciates USAID/W’s responsiveness to the Mission’s request in the FY2000 R4 for OE to complete the start-up of USAID/Angola. These additional funds have permitted the Mission to secure a permanent office location that meets IG/SEC requirements, hire staff to manage the program and improve security conditions under which our staff live and work.

G. AID/W Support

USAID/Angola needs the continued assistance and cooperation of the various Central and Africa Bureaus to fund and assist with managing the Angola program. Global Bureau and the BHR Bureau offices of FFP, OFDA, OTI, and PVC have done superlative work in Angola, and their continued engagement is needed.

The Mission will continue to need support from AFR/SA to assist with program documents (Congressional and Technical Notifications, Country Checklists, Congressional Presentations), as well as assistance this year to set up the parameters meeting and subsequent technical assistance teams to begin the full strategy review and revision. The Mission does not have sufficient staff to manage submission of these documents, if the required and desired attention to strategy formulation and program results is to be retained.

H. USAID/Pretoria support

USAID/Angola needs periodic assistance from the RLA, RCO, Controller and EXO in Pretoria. They have provided excellent support in the past and that need continues. Without their responsive, professional, and timely assistance we would not be able to carry out our program effectively.

Table I

PROGRESS TOWARDS THE STRATEGIC OBJECTIVES OVER THE PAST YEAR

Objective Name	Rating	Evaluation findings
SO1:Increased resettlement, Rehabilitation and food crop Self-reliance of war-affected Angolan communities.	Exceeded in most areas.	The actual number of IDPs resettled is lower than planned because many of them did not want to return to their zones of origin due to the war. In the area of “Increase in access to primary Health” less people were reached but the quality of this service improved, i.e. measles cases reported decreased from 40 in Oct. '97 to 1 in Dec. '98; the number of acute diarrhea decreased from 550 cases in Nov.'97 to 100 in Aug.'98. All the other indicators were vastly exceeded.
SO2:Increased national Reconciliation through strengthened civil society and political institutions	Mixed results.	Although important results were achieved the Mission is in the process of adapting its program to the new realities caused by the renewal of conflict.
SPO 1: Facilitate Angola's preparation and implementation of economic structural adjustment and macro economic program.	Poor	The IMF continues to consult with GRA on a comprehensive economic reform package. The Mission is providing a consultant to collaborate with the World Bank in a water privatization activity in Luanda.

Part II: Results Review by Strategic Objectives

STRATEGIC OBJECTIVE 1: INCREASED RESETTLEMENT, REHABILITATION AND FOOD-CROP SELF-RELIANCE OF WAR-AFFECTED ANGOLAN COMMUNITIES

Overall Assessment: Met expectations

Summary:

This past year has seen a collapse of the Lusaka Protocol, a return to conflict, and an increase in internally displaced persons (IDPs). Despite the disruptions of the conflict and the temporary evacuation of expatriate staff from some of our NGO grantees the overall program in SO 1 has met most of its targets.

During the past year, USAID's implementing partners have: resettled more than double the number of internally displaced persons (IDPs) resettled the previous year; rehabilitated roads, small bridges, health posts, water supply systems, irrigation canals, and schools; distributed agricultural packs with seeds and tools; provided primary health care consultations; administered a large number of vaccines to children; and, carried out mine action programs.

Key Results:

IR 1: Increased levels of food security in communities where there are significant populations of resettled. During 1998, USAID/Angola supported its implementing partners to resettle 139,270 Internally Displaced People (IDPs) against 60,000 IDPs resettled in the previous year. The resettlement process included issuance of traditional shelter building materials for temporary settlement, seeds and agricultural tools and in some instances, transportation back to their zones of origin (implementing partners: Save the Children/US, International Organization for Migration, Care-Angola and CRS).

The following infrastructure was rehabilitated: 529 km of rural roads in Benguela, Kuanza Sul and Bie; 33 small bridges; 12 health posts; 8 gravity water supply systems, 50 water ponds and 15 irrigation canals (a total of 302 kms of irrigation canals); 532 latrines, and 27 schools. 16,763 school children have now access to primary education (implementing partners: Africare, CREA-Angola, CRS, International Organization for Migration, Care-Angola, and Save the Children/US).

Activities that increased household food production: distribution of agricultural Packs (maize, beans, peanuts and agricultural tools) to 5,220 IDPs; distribution of maize and beans seeds to 92,692 families; distribution of 37,065 cassava cuttings (vegetative propagating material) to 2,089 families in "pilot" villages in Malanje and Kuanza Norte; supply of three water pumps; 1,950 Seeds of Freedom on-farm trials of beans seeds, maize, sorghum, and millet were established in five of the six agro-ecological zones across the country; 11,355 farmers were involved in various tests i.e. palatability, cooking time and yield; 18 on-station trials variety were conducted in Malanje and Kuanza Norte; crops investigated included maize, beans, peanuts, cowpeas, sunflower, cassava and sweet potatoes; training sessions involving extension agents from the Angolan Ministry of Agriculture and Rural Development, from local NGOs and the farming community itself covered a

total population of 23,260 beneficiaries; a total of 2,651 community-based organizations were formed. (Implementing partners: Save the Children/US, International Organization for Migration, CARE-Angola, AFRICARE, World Vision/Angola and CREA).

In the area of mine action the SO1 implementing partners: removed and destroyed 566 anti-personnel land mines, cleared an area of 51,787m² in Huila, Kuanza Sul and Kuando-Kubango provinces as well as bridges linking Huila and Kuando-Kubango; trained 20 mines awareness instructors in Uige province, who in turn sensitized 180,888 people on the danger of mines; carried out advocacy initiatives to raise awareness of the local population and the government authorities on the Ottawa Treaty which helped in the collection of 100,000 signatures that prompted the Angolan government to sign the Ottawa Treaty; and, located 251 land mines and unexploded ordinance (UXOs) in Uige and Gabela-Kwanza Sul province and passed the information onto the de-mining agencies. (Main implementing partners: NPA and WVI)

IR 2: Improved health status in areas covered by NGO partner programs. In the area of increased access to primary health care 26,852 children benefited from growth monitoring programs in Kuanza Norte and Kuanza Sul provinces; 10,620 pregnant women received prenatal care, while 1,784 others received postnatal care. Using four mobile teams and five health posts, our implementing partners provided 129,180 basic curative consultations; the disease with the greatest incidence was malaria with 43% of the cases, acute respiratory diseases with 15% of the cases and acute diarrhea with 5% of the cases. A total of 307,546 doses of various vaccines were administered including BCG 9,957; Polio 190,661; DPT 31,869; Measles 42,982; Yellow fever 8,111; Tetanus Toxoid 23,966. Health education sessions: 1,242 were held and attended by 92,128 participants.

IR 3: Rehabilitation of war victims and other vulnerable groups. In addition to assisting resettled people, beneficiaries included other vulnerable groups affected by the war such as traumatized children and land mine victims needing prosthetics. USAID provided basic support to resettle displaced people in their home or nearby communities. Through a center in Moxico, Angolans were trained to make artificial limbs for amputees.

The community based program of psycho-social assistance to children traumatized by war continued in 1998 and now covers eight provinces. The NGO involved improved grass-root community capacity to assist the rehabilitation of war traumatized children, carried out community projects to reconstruct community kindergartens and primary schools and trained child care givers. In addition, the program to reintegrate child soldiers was concluded in 1998. This program demobilized 1,599 child soldiers, reunited 1,062 with their families, and settled 138 with foster families. Another activity involved with the training and family placement of children separated by the conflict was able to register 1,230 children of whom, 763 were reunited with their families or placed with a foster family. (Main implementing partners SCF/UK, CCF)

Expected Results and Management Actions: As a result of the collapse of the Lusaka protocol and the return to conflict, USAID with its NGO partners are making adjustments as necessary in order to continue programs while paying attention to safety concerns for employees and beneficiaries. Where necessary and feasible the NGOs are moving their programs to safer areas and/or suspending programs in the original target areas until the conflict ends or moves to another area.

As of this moment the Mission and its partners expect to meet results intended for this calendar year. The SO team will continue activities as planned or modified and will monitor closely the emergency situation. The Ambassador has declared a disaster as a result of the large numbers of IDPs streaming into the urban areas to escape the conflict. The Mission has asked OFDA for funds to hire an information officer in order to gather data and provide situation reports regarding the emergency. This position became particularly important with the departure of the MONUA peacekeeping force that provided some of the information in the past about IDPs. The Mission will continue to assess the emergency situation and work closely with OFDA and FFP to respond as needed.

This calendar year the Mission plans on reviewing the strategy in order to update it and make it more responsive to the continually changing situation in the country. Some Results should be better defined in order to portray the indicators in a more exact and meaningful manner. The Mission is basing its proposed program budget for 2001 on the prospect that peace will be restored and peace building activities can be started.

SO #1 Table 1

SO #1: INCREASED RESETTLEMENT, REHABILITATION, AND FOOD-CROP
SELF_RELIANCE OF WAR-AFFECTED ANGOLAN COMMUNITIES

IR#1: Increased levels of food security in communities where there are significant populations of resettled.			
APPROVED: 18/06/1997 COUNTRY/ORGANIZATION: ANGOLA/USAID			
IR #1.3: Restored roads and bridges in certain areas			
INDICATOR: Secondary and tertiary roads and bridges repaired and maintained.			
UNIT OF MEASUREMENT: Kilometers of roads and number of bridges	Year	Planned	Actual
	1997	500 kms 30 bridges	1,646 kms 74 bridges
SOURCE: SCD/US, CARE/ANGOLA, CRS, CREA/ANGOLA	1998	500 kms 30 bridges	529 kms 33 bridges
INDICATOR DESCRIPTION: Secondary and tertiary roads and bridges are repaired and maintained.	1999	500 kms 30 bridges	N/A
	2000	500 kms 30 bridges	N/A
COMMENTS: The rehabilitation of rural roads and bridges contributed to a significant reduction of the farmers travel time and transport costs, and to an increased access to markets. These facts, in turn, contributed to an increased movement of goods and people.			

So #1 Table 2

SO #1: INCREASED RESETTLEMENT, REHABILITATION, AND FOOD-CROP
SELF RELIANCE OF WAR-AFFECTED ANGOLAN COMMUNITIES

IR #1: Increased levels of food security in communities where there are significant populations of resettled.			
APPROVED: 18/06/1997 COUNTRY/ORGANIZATION: ANGOLA/USAID			
IR # 1.4: Rehabilitated community facilities			
INDICATOR: Rehabilitation of schools, health posts and other community facilities.			
UNIT OF MEASUREMENT: Number of facilities rehabilitated per year.	Year	Planned	Actual
	1997	100	311
SOURCE: CSF/US, CARE/ANGOLA, AFRICARE, CREA/ANGOLA, CRS, and IOM.	1998	100	12 health posts; 532 latrines; 27 schools
	1999		N/A
INDICATOR DESCRIPTION: Schools, health posts and other community facilities are constructed/rehabilitated.	2000		N/A
COMMENTS: As a result of these efforts, people have greater access to primary health care, there has been a significant reduction in diarrhea incidence and 16,763 more school children have now access to primary education.			

SO # 1 Table 3

SO #1: INCREASED RESETTLEMENT, REHABILITATION, AND FOOD-CROP
SELF-RELIANCE OF WAR-AFFECTED ANGOLAN COMMUNITIES

IR #2: IMPROVED HEALTH STATUS IN AREAS COVERED BY NGO PARTNER PROGRAMS.			
APPROVED: 18/06/1997 COUNTRY/ORGANIZATION: ANGOLA/USAID			
IR #2.2: Increased access to primary health care			
INDICATOR: Increase in access to primary health care			
UNIT OF MEASURE: Number of individual outreached	Year	Planned	Actual
	1997	1 million	1,27 million
SOURCE:	1998	800,000	568,110
	1999	N/A	N/A
INDICATOR DESCRIPTION: Access to primary health care (EPI, MCH and basic community- based health care) is increased.	2000	N/A	N/A
COMMENTS: The results of the combined USAID/Angola-implementing partners efforts are reflected in a significant decline in hospital admissions due to malaria, acute respiratory diseases and diarrhea, decline in measles cases reported from 40 in October'97 to 1 in February'99. On the other hand, the health education sessions have resulted in the creation of awareness of basic disease prevention procedures among mothers as well as an improved capacity for collecting and analyzing basic health data.			

SO # 1 Table 4

SO #1: INCREASED RESETTLEMENT, REHABILITATION, AND FOOD-CROP
SELF-RELIANCE OF WAR-AFFECTED ANGOLAN COMMUNITIES

IR #2: IMPROVED HEALTH STATUS IN AREAS COVERED BY NGO PARTNER PROGRAMS.			
APPROVED: 18/06/1997 COUNTRY/ORGANIZATION: ANGOLA/USAID			
IR #2.3: Increased access to potable water.			
INDICATOR: Increased water ponds (water systems)			
UNIT OF MEASURE: Number of ponds/systems rehabilitated	Year	Planned	Actual
	1997	70	122
SOURCE: SCF/US, CARE/ANGOLA, CRS, CREA/ANGOLA	1998	70	8 Gravity water supply systems; 50 Water ponds; 15 Irrigation canals (302 kms)
	1999	70	N/A
INDICATOR DESCRIPTION: Water ponds/systems are constructed/rehabilitated.	2000	70	N/A
COMMENTS: As a result of the above rehabilitation efforts 38,346 new people have access to potable water. This improvement contributed, in turn, to a significant reduction in cases in areas served by NOS of acute diarrhea from as high as 550 cases reported in November of 1997 to 100 reported in August '98. Despite the fact that irrigation canals do not provide potable water, they have been included in this chart as part of the water system because they constitute important elements in the well being of the people.			

Strategic Objective 2: Increased national reconciliation through strengthened civil society and political institutions

Overall assessment: partially met expectations

Summary: With the collapse of the Lusaka Protocol and the peace process some of the critical assumptions underlying the SO are no longer valid. Performance under this SO was mixed in 1998. Anecdotal evidence and data indicate significant improvement of the capacities of target civil society organizations (CSOs), in spite of renewal of conflict. Their successful efforts to advocate on behalf of the citizens support this assessment. Some of the expected results were not attained at the expected level due to the resumption of the conflict.

With the collaboration of the Swedes, USAID hosted the first DG Donor Coordination Meeting on June 23. SO2 worked collaboratively with the Human Rights Division and the journalists of the UN Observer Mission (MONUA).

Key results:

IR 1: Reconciliation Opportunities Among Diverse Groups of Angolans Emerge. Seminars, theatrical plays broadcast on TV and radios (implementing partner: NDI). The promotion of understanding and communication between government and civil society proved to be a successful activity. (Implementing partner: World Learning). Needs assessment and strategic planning process led to the development of a better communication and joint participation amongst CSOs, donors and the provincial government in Huila to improve the capacity of civil servants to respond to emergency and security needs of the people (implementing partner: PACT). Training in political pluralism and tolerance was provided to 11 political parties and 1,500 people –including women and children (implementing partner: IRI).

The USAID Mission sponsored representatives of 16 Angolan CSOs to travel to Mozambique to deepen integration efforts between the countries as well as share Mozambique's lessons learned on reconciliation. This group had contact with 23 Mozambican organizations and, to date, seven memoranda of understanding have been signed and five joint and exchange programs have resulted from the experience.

IR 2: Citizens Exercise Their Democratic Rights and Responsibilities. PACT's capacity building programs for Angolan NGOs has benefited 35 organizations with training in strategic planning, monitoring and evaluation, NGO governance, financial management, fundraising, and business feasibility planning and analysis. An evaluation of the program revealed that financial management training showed a 144% improvement over previous practices. PACT's program success is now considered as an important reference when other funding sources have to decide about potential recipients of funding. The first set of 18 graduates of PACT's program embarked on a replication plan in 5 provinces reaching an additional 60 NGOs. This is a significant achievement considering that in 1997 there were no functioning local NGOs in Angola. USAID-supported NGOs in Benguela have been working against the conscription of young boys under 18 into the military. They mounted their campaign using skills received in USAID training programs.

The civic education program, targeting citizen as well as public officials has benefited a total of 183 groups and over 4,000 participants (implementing partner: NDI).

Fifteen NGOs that benefited from the World Learning's human rights program formed 35 new community based organizations (CBOs) dedicated to human rights' programs. Most of these CBOs are rural women's organizations whose main purpose is to fight against labor exploitation and land rights.

Forty-two journalists were trained in D/G reporting (implementing partner: World Learning. Voice of America's "Linha Directa, Linha Aberta" is highly regarded as an accurate and timely news source to Angola's media outlet. The program has focused on issues such as public education on democracy, peace and reconciliation, human rights and women in the political process.

IR 3: Facilitate Accountable Governance within Parliament and 3 Provincial Administrations. Under NDI's local government program The Angolan Association of Municipalities was formed. Through this program, NDI developed a partnership with the National Institute of Administration (INAP) which allowed INAP to increase the number of local administrators trained over the past year.

About 180 of 220 Angolan MPs benefited from training in the following areas: rules interpretations, strategy development, legislative drafting and current political issues (implementing partner: IRI). Three political parties (PRS, FNLA, and PLD) undertook an immediate reorganization of internal party structures after going through IRI's program.

Expected Results and Management Actions:

As a result of the return to conflict the Mission, while remaining faithful to the strategy, will adjust its activities in democracy and governance according to the following three objectives:

- Seize opportunities to support Angolan counterparts as they work to mitigate the impact of the conflict on Angolan citizens;
- Preposition Angolans to influence meaningfully a transition to responsible, accountable, democratic governance when that opportunity reemerges; and
- Where feasible, support USAID's existing partners who are continuing their efforts under very difficult circumstances.

The program will primarily support continued capacity building of local NGOs, assistance to the independent media, and continued training of formal political institutions including the National Assembly and political parties .

This calendar year the Mission plans on reviewing the strategy in order to update it and make it more responsive to the continually changing situation in the country. The Mission is basing its proposed program budget for 2001 on the prospect that peace will be restored and peace building and reconciliation activities can be re-started.

SO #2 Table 1

STRATEGIC OBJECTIVE #2: Increase national reconciliation through strengthened civil society and political institutions APPROVED: 01/MAY/1997 COUNTRY/ORGANIZATION: USAID/Angola			
RESULT NAME: Reconciliation opportunities among diverse groups of Angolans emerge.			
INDICATOR: Increased capacity of citizens and civil society organizations to resolve disputes peacefully and effectively.			
UNIT OF MEASURE: Number of reported citizen initiatives on dispute resolution. SOURCE: NDI, PACT, World Learning. INDICATOR DESCRIPTION: COMMENTS: Indicators and targets will be developed when strategy is revised.	YEAR	PLANNED	ACTUAL

SO #2 Table 2

STRATEGIC OBJECTIVE #2: Increase national reconciliation through strengthened civil society and political institutions APPROVED: 01/MAY/1997 COUNTRY/ORGANIZATION: USAID/Angola			
RESULT NAME: Citizens exercise their democratic rights and responsibilities			
INDICATOR: Strengthened capacity of civil society organizations and political parties to respond to members needs and represent their interests			
UNIT OF MEASURE: Number of citizen initiatives on what is learned through civic education. SOURCE: IRI, PACT, World Learning. INDICATOR DESCRIPTION: Citizens reporting increased understanding of their rights and responsibilities in a democracy. COMMENTS: Indicators and targets will be developed when strategy is revised.	YEAR	PLANNED	ACTUAL

SO #2 Table 3

STRATEGIC OBJECTIVE #2: Increase national reconciliation through strengthened civil society and political institutions APPROVED: 01/MAY/1997 COUNTRY/ORGANIZATION: USAID/Angola			
RESULT NAME: Citizens exercise their democratic rights and responsibilities.			
INDICATOR: Greater free flow of information from independent news sources			
UNIT OF MEASURE: Number of listeners. SOURCE: IRI, NDI, VOA, World Learning. INDICATOR DESCRIPTION: COMMENTS: Indicators and targets will be developed when strategy is revised.	YEAR	PLANNED	ACTUAL

SO #2 Table 4

STRATEGIC OBJECTIVE #2: Increase national reconciliation through strengthened civil society and political institutions APPROVED: 01/MAY/1997 COUNTRY/ORGANIZATION: USAID/Angola			
RESULT NAME: Facilitate accountable governance with parliament and 3 key provincial administrations.			
INDICATOR: Improved capacity of parliamentarians and political parties to assume legislative responsibilities and represent citizens' interests			
UNIT OF MEASURE: Number of trained parliamentarians and members of political parties. SOURCE: IRI INDICATOR DESCRIPTION: Understanding by Parliament and political parties of basic democratic values. COMMENTS: Indicators and targets will be developed when strategy is revised.	YEAR	PLANNED	ACTUAL

Special Objective # 1: Facilitate Angola's preparation and implementation of economic structural adjustment and macro economic program

It is the Mission's assessment that Angola has made little progress in forging a commitment to pursue a macro-economic reform program. The World Bank and the IMF share this opinion . USAID became involved in this effort for two reasons: [1] An economic reform program is vital if Angola is to exploit its economic opportunities and pursue a course of sustainable development, and allow the benefits of peace to accrue to the majority of the population, and [2] a POTUS commitment to President dos Santos in 1995 to provide assistance in this area.

In 1996, USAID financed two activities in this area:

[1] A contract with Coopers and Lybrand to provide technical assistance to the Luanda Water Company [EPAL]. The World Bank \$70 million proposed loan to EPAL to modernize the water transmission and distribution system for the city contains as one of the conditions precedent the stipulation that EPAL will allow some form of private sector participation in management and operation of the company. Coopers and Lybrand, under USAID financing, received the contract to research options for private sector participation [management contract], to structure a tender, and to assist EPAL in awarding a contract for private sector operation. In mid-1997, Coopers presented its report on the options available to EPAL. Since that time, EPAL, the Department of Water and the Ministry of Planning have been going through the process to reach an agreement on which option will be pursued. The Coopers & Lybrand contract is still active and is currently preparing the bid documents. The World Bank remains fully engaged following a national conference recently held in Luanda to define the form of private participation.

[2] A contract with Harvard Institute for International Development to work with the GRA on a macro-economic reform program. HIID has made several visits to Angola, and has done excellent work on the foreign investment code, which it is helping to revise. Originally the work on the investment code was chosen as it was something specifically requested by the Prime Minister, and would have favorable impact, irrespective of whether a reform program was initiated. However, it was also intended to be the foot in the door for HIID, to lead to more comprehensive reform promotion activities. Although the GRA has shown interest in revising the investment code, it has shown little interest in formalizing a new code. The HIID contract remains in effect and they are currently working on a "alternative futures" model that will help GRA planners understand the multiple impacts of various investment options.

In close cooperation with the IBRD, USAID will continue to press GRA to take action on the issue of private sector operation of EPAL, but will not authorize the contractor to perform additional work on this effort until a GRA decision to allow private sector participation is formalized. HIID will continue work revising the foreign investment code, and preparing the "Alternative Futures" model for the GRA. It is intended that this latter exercise will demonstrate to the GRA the future impact on the economy and the society of the willingness or failure to undertake fundamental economic policy reform. The Embassy and USAID will continue to press the GRA at every opportunity to undertake a meaningful reform program. The performance of this Special Objective is rated as POOR.

Based on all observers' assessment of the prospects, the Mission has decided to make full use of already committed resources [where feasible] but not to allocate additional resources to this objective.

It is requested that Washington continue to entertain the possibility that USAID will re-engage in this area if/when the GRA makes a meaningful commitment to such a process. The importance of this issue to our national interests [US trade and investment, and consolidation of a lasting peace] dictates that the decision should be revisited if the GRA negotiates a Stand-by agreement with the IMF and/or makes other serious commitments to comprehensive restructuring of the economy.

Environmental Compliance

USAID/Angola continues to comply fully with the environmental regulations specified in 22 CFR Part 216. Both in 1997 and 1998 the Mission prepared a number of Initial Environmental Examinations, and we continue to receive excellent support from the Africa Bureau Environmental Officer, in the drafting and review of program documentation dealing with environmental concerns. No significant issues or problems are anticipated with 22 CFR Part 216 compliance. USAID will continue to rely on the Africa Bureau Environmental Officer to ensure compliance with 22 CFR Part 216. For the four proposed Development Assistance Program proposals the Mission is working with the Global Bureau Environmental Officer.

USAID/Angola

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Resource Request

FY 2001

Part III Resource Request

Financial Plan

The program budgets for FY 1999-2001 follow this narrative. As we anticipate a portion of the SO#2 program to be funded by ESF in each of the years, we have submitted funding schedules for both accounts. We have followed Bureau control numbers for the 1999 and 2000 Development Assistance funding levels, and have projected FY 2001 DA resources required, based on the following:

- Compliance with the terms of the management contract. The management contract between USAID/Angola and AFR directs this Mission to obligate funds and achieve intended results in two Strategic Objectives, as approved by AID/W.
- ESF funding levels. ESF is scheduled to be made available to this Mission in both FY 1999 and 2000 for SO #2. In FY 1999 the Mission is requesting \$900,000 in ESF, \$500,000 for the IRI cooperative agreement and \$400,000 as start-up funds for the bi-national consultative commission (BCC). The Mission is requesting a level of ESF in 2001 commensurate with the level of 1998 when the country was entering a transition to reconciliation, peace and democracy.
- The Mission is requesting a significant increase in both DA and ESF funding for FY 2001. In developing its program budget for 2001 the Mission has made the assumption that there will be a prospect for peace in calendar year 2000. The Mission believes that we should plan to put in place a program during the coming year that will be ready to assist in the peace building process. This program will include a mix of food security, child survival, and democracy and governance.
- The Mission expects to develop a new strategy during the next twelve months. The strategy will determine the level of program funding required in the future.

The Mission is requesting \$19,000,000 in FY 2001 from DA and ESF funds; \$10 million for SO#1 to support agriculture, child survival, and other economic growth; and, \$4,000,000 in DA and \$5,000,000 in ESF for SO#2 in democracy in governance.

Following are the program resource request tables, one set for DA and ESF funds for FYs 1999-2001. It is difficult at this time to determine any Field Support beyond the World Learning activity until we complete the new strategy.

Workforce

We have been fortunate to receive an increase in our FY 1999 OE budget. As a result, we have been able to recruit a workforce that will provide the necessary resources to implement the USAID/Angolan economic development program at a staff level commensurate with the size of the funded program. That means we will straight line the staff to the year FY2001. In the past, we lacked the administrative personnel, even the sufficient time to write job descriptions for our FSN staff. We needed drivers, secretaries, accountants, voucher examiners, maintenance personnel (electrician, A/C technician, plumber, property management

and procurement specialist, systems manager, C&R, and the material and equipment necessary to start a fledgling Mission. Contracting for services in Luanda, such as maintenance of houses and janitorial services are extremely expensive. It is less costly to have a maintenance staff rather than contract for services. The reason for this is that most reliable contracting firms have a high expatriate overhead cost. In addition, material they provide comes with an overhead charge. For example it cost S \$150 to service a generator. If they install a filter they add the cost of duties and handling and this raises the cost to over \$250 a visit.

For three years, our communication with the outside world, particular Washington, was totally unreliable, expensive and time consuming. We relied on an Inmarsat communications system that was slow and expensive. Some basic administrative support was obtained through the Embassy under ICASS. Without the ICASS services of providing limited supplies, services, and personnel, we would not have been able to reach this level of self-sufficiency. The Embassy helped us with logistics, personnel, expediting and customs service. However, the Embassy's resources were not sufficient to address all our requirements and concerns. They, too, have had growing problems.

We were vulnerable in important areas: expendable property, prompt payments and contracting. We wasted time and money in trying to maintain our office and residences in a country with poor infrastructures (no public transportation to speak of, not even taxis, constant brown-outs, shortage of water, poor telephone service, and high inflation. Add to this list outright corruption and insecurity and you have a very difficult environment to work in.

In the preceding years, it was difficult to institute administrative control systems and accountability. This was due, in part, to a small temporary staff that was overwhelmed by the magnitude of housekeeping duties and functions. Now our program and administrative personnel have been, or are in the process of being recruited. It is expected that by August of this year all our FSNs will be under personnel service contracts (PSCs). We hope that our controls and accountability will improve. Most of the FSNs are now under a PSC. They receive all the benefits provided Embassy FSNs, and the added security of knowing they are in a more permanent employer and employee relationship with USAID. Still modest, we have a work force capable of performing most functions of a self-reliant USAID. We still have to rely on some services from the Embassy. Without a resident Controller we have to rely heavily on Pretoria in matters of financial management and oversight. However, we feel optimistic that as we can close the holes in the area of supervision and oversight and with the right staff in place in administrative management, the mission will be able to implement the program described in the Results Review and Resource Request.

Operating Expenses

USAID's OE was increased from \$1.5 million in FY 1998 to \$3.0 million in FY 1999. The increase has allowed the Mission to begin establishing itself under normal conditions with the essential staff, supplies, equipment, and vehicles. Fortunately, we do not have to use our normal OE to finance the initial rent, preparation, and costs that will be incurred when we move into the new, secure building. We were given \$1.6 million from the security supplemental to rent, and relocate to a safer office building.

In terms of administrative and logistic support the Mission has made progress in leasing badly needed residences in a tight and expensive housing market. The average rent for a residence costs between \$6,000 and \$7,000 per month, requiring a one year to two year advance. Most residences require extensive renovation and startup cost. The Embassy has averaged about \$60,000 per house. In the process of growing we were able to rent a warehouse to store used excess NXP donated by closing missions, prepare residences for occupancy for new arrivals, and develop a procurement plan that will be adequate as a straight line budget requirements for FY 2000 and 2001.

It should be pointed that until this year, USAID/Angola has been using office and residential furniture, furnishings, equipment, and vehicles transferred from closing missions. Some of the material donated to the mission was in serviceable condition. Some was not. Still other equipment needed early replacement, like vehicles and copier machines. With the exception of computers and three vehicles we bought, all NXP has been donated. We were able to install a VSAT, a LAN network and replace the old WANG equipment with Y2K compliant computers and printers. There is still need to purchase additional computers, monitors, peripheral equipment, software, and office equipment, such as fax machines, copiers, UPSs, etc. We will need to buy a sufficient stock of office and maintenance supplies to reduce costs of buying them locally. Luanda is more expensive than Tokyo and almost everything costs at least four times the cost in the U.S. The Mission lacks sufficient appliances for its residences: refrigerators, freezers, stoves, air conditioners, fans, and smaller appliances. The used appliances shipped from Abidjan were pilfered at the port of embarkation. We have yet to buy a new desk, chair or a set of residential furniture.

In our annual OE projection we have budgeted for a slight increase in office operations. We fully expect to obligate all \$3.0 million by the end of FY 1999.

FY 1999 Budget Request by Program/Country

Program/Country: Angola

(DA/CSD)

19-Apr-99

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Approp Acct:
Scenario

O. # , Title		FY 1999 Request														Est. S.O.
	Bilateral/ Field Spt	Total	Micro- Enterprise	Agri- culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Other Health	Environ	D/G	Est. S.O. Expendi- tures	Pipeline End of FY 99
SO 1: Increased rehabilitation and food crop self-reliance of war-affected Angolan communities																
	Bilateral	7,700,000		3,500,000	1,000,000				2,700,000				500,000			
	Field Spt	0														
		7,700,000	0	3,500,000	1,000,000	0	0	0	2,700,000	0	0	0	500,000	0	0	0
SO 2: Increased national reconciliation through strengthened civil society and political institutions																
	Bilateral	3,500,000												3,500,000		
	Field Spt	0														
		3,500,000	0	0	0	0	0	0	0	0	0	0	0	3,500,000	0	0
SO 3:																
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:																
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:																
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:																
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:																
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:																
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		11,200,000	0	3,500,000	1,000,000	0	0	0	2,700,000	0	0	0	500,000	3,500,000	0	0
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		11,200,000	0	3,500,000	1,000,000	0	0	0	2,700,000	0	0	0	500,000	3,500,000	0	0

FY 99 Request Agency Goal Totals	
Econ Growth	4,500,000
Democracy	3,500,000
HCD	0
PHN	2,700,000
Environment	500,000
Program ICASS	0
GCC (from all Goals)	0

FY 99 Account Distribution (DA only)	
Dev. Assist Program	8,500,000
Dev. Assist ICASS	
Dev. Assist Total:	8,500,000
CSD Program	2,700,000
CSD ICASS	
CSD Total:	2,700,000

Prepare one set of tables for each appropriation Account
Tables for DA and CSD may be combined on one table.
For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account

FY 2000 Budget Request by Program/Country

Program/Country: Angola
(DA/CSD)

19-Apr-99
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Approp Acct:
Scenario

O. # , Title																
		FY 2000 Request													Est. S.O. Expenditures	Est. S.O. Pipeline End of FY 00
	Bilateral/ Field Spt	Total	Micro- Enterprise	Agri- culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Other Health	Environ	D/G		
SO 1: Increased rehabilitation and food crop self-reliance of war-affected Angolan communities															Year of Final Obligation:	
	Bilateral	5,000,000			1,100,000				3,500,000				400,000			
	Field Spt	0														
		5,000,000	0	0	1,100,000	0	0	0	3,500,000	0	0	0	400,000	0	0	0
SO 2: Increased national reconciliation through strengthened civil society and political institutions															Year of Final Obligation:	
	Bilateral	3,000,000												3,000,000		
	Field Spt	0														
		3,000,000	0	0	0	0	0	0	0	0	0	0	0	3,000,000	0	0
SO 3:															Year of Final Obligation:	
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															Year of Final Obligation:	
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															Year of Final Obligation:	
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															Year of Final Obligation:	
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															Year of Final Obligation:	
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															Year of Final Obligation:	
	Bilateral	0														
	Field Spt	0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		8,000,000	0	0	1,100,000	0	0	0	3,500,000	0	0	0	400,000	3,000,000	0	0
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		8,000,000	0	0	1,100,000	0	0	0	3,500,000	0	0	0	400,000	3,000,000	0	0

FY 00 Request Agency Goal Totals	
Econ Growth	1,100,000
Democracy	3,000,000
HCD	0
PHN	3,500,000
Environment	400,000
Program ICASS	0
GCC (from all Goals)	0

FY 00 Account Distribution (DA only)	
Dev. Assist Program	4,500,000
Dev. Assist ICASS	
Dev. Assist Total:	4,500,000
CSD Program	3,500,000
CSD ICASS	
CSD Total:	3,500,000

Prepare one set of tables for each appropriation Account
Tables for DA and CSD may be combined on one table.
For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account

FY 2001 Budget Request by Program/Country

Program/Country:
(DA/CSD)

19-Apr-99

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Approp Acct:
Scenario

O. # , Title		FY 20001 Request													Est. S.O.	Est. S.O.	Future
	Bilateral/ Field Spt	Total	Micro- Enterprise	Agri- culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Other Health	Environ	D/G	Expendi- tures	Pipeline End of FY 01	Cost (POST- 2001)
SO 1: Increased rehabilitation and food crop self-reliance of war-affected Angolan communities															Year of Final Oblig:		
	Bilateral	10,000,000		2,500,000	1,000,000				5,000,000	500,000			1,000,000				
	Field Spt	0															
		10,000,000	0	2,500,000	1,000,000	0	0	0	5,000,000	500,000	0	0	1,000,000	0	0	0	0
SO 2: Increased national reconciliation through strengthened civil society and political institutions															Year of Final Oblig:		
	Bilateral	4,000,000												4,000,000			
	Field Spt	0															
		4,000,000	0	0	0	0	0	0	0	0	0	0	0	4,000,000	0	0	0
SO 3:															Year of Final Oblig:		
	Bilateral	0															
	Field Spt	0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															Year of Final Oblig:		
	Bilateral	0															
	Field Spt	0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															Year of Final Oblig:		
	Bilateral	0															
	Field Spt	0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															Year of Final Oblig:		
	Bilateral	0															
	Field Spt	0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															Year of Final Oblig:		
	Bilateral	0															
	Field Spt	0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															Year of Final Oblig:		
	Bilateral	0															
	Field Spt	0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		14,000,000	0	2,500,000	1,000,000	0	0	0	5,000,000	500,000	0	0	1,000,000	4,000,000	0	0	0
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		14,000,000	0	2,500,000	1,000,000	0	0	0	5,000,000	500,000	0	0	1,000,000	4,000,000	0	0	0

FY 01 Request Agency Goal Totals	
Econ Growth	3,500,000
Democracy	4,000,000
HCD	0
PHN	5,500,000
Environment	1,000,000
Program ICASS	0
GCC (from all Goals)	0

FY 01 Account Distribution (DA only)	
Dev. Assist Program	8,500,000
Dev. Assist ICASS	
Dev. Assist Total:	8,500,000
CSD Program	5,500,000
CSD ICASS	
CSD Total:	5,500,000

Prepare one set of tables for each appropriation Account
Tables for DA and CSD may be combined on one table.
For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account

FY 1999 Budget Request by Program/Country

Program/Country: Angola
ESF

19-Apr-99
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Approp Acct:
Scenario

S.O. # , Title		FY 1999 Request													Est. S.O. Expenditures	Est. S.O. Pipeline End of FY 99
	Bilateral/Field Spt	Total	Micro-Enterprise	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Other Health	Environ	D/G		
SO 1:																
	Bilateral Field Spt	0 0 0													0	0
SO 2: Increased national reconciliation through strengthened civil society and political institutions																
	Bilateral Field Spt	900,000 0 900,000												900,000 900,000	0	0
SO 3:																
	Bilateral Field Spt	0 0 0													0	0
SO 4:																
	Bilateral Field Spt	0 0 0													0	0
SO 5:																
	Bilateral Field Spt	0 0 0													0	0
SO 6:																
	Bilateral Field Spt	0 0 0													0	0
SO 7:																
	Bilateral Field Spt	0 0 0													0	0
SO 8:																
	Bilateral Field Spt	0 0 0													0	0
Total Bilateral		900,000	0	0	0	0	0	0	0	0	0	0	0	900,000	0	0
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		900,000	0	0	0	0	0	0	0	0	0	0	0	900,000	0	0

FY 99 Request Agency Goal Totals	
Econ Growth	0
Democracy	900,000
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 99 Account Distribution (DA only)	
Dev. Assist Program	900,000
Dev. Assist ICASS	
Dev. Assist Total:	900,000
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each appropriation Account
Tables for DA and CSD may be combined on one table.
For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account

FY 2000 Budget Request by Program/Country

Program/Country: Angola
(ESF)

19-Apr-99
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Approp Acct:
Scenario

O. # , Title		FY 2000 Request													Est. S.O. Expenditures	Est. S.O. Pipeline End of FY 00
	Bilateral/Field Spt	Total	Micro-Enterprise	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Other Health	Environ	D/G		
SO 1:																Year of Final Oblig:
	Bilateral Field Spt	0 0 0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Increased national reconciliation through strengthened civil society and political institutions																Year of Final Oblig:
	Bilateral Field Spt	900,000 0 900,000												900,000 900,000		
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:																Year of Final Oblig:
	Bilateral Field Spt	0 0 0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:																Year of Final Oblig:
	Bilateral Field Spt	0 0 0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:																Year of Final Oblig:
	Bilateral Field Spt	0 0 0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:																Year of Final Oblig:
	Bilateral Field Spt	0 0 0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:																Year of Final Oblig:
	Bilateral Field Spt	0 0 0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:																Year of Final Oblig:
	Bilateral Field Spt	0 0 0														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		900,000	0	0	0	0	0	0	0	0	0	0	0	900,000	0	0
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		900,000	0	0	0	0	0	0	0	0	0	0	0	900,000	0	0

FY 00 Request Agency Goal Totals	
Econ Growth	0
Democracy	900,000
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 00 Account Distribution (DA only)	
Dev. Assist Program	900,000
Dev. Assist ICASS	
Dev. Assist Total:	900,000
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each appropriation Account
Tables for DA and CSD may be combined on one table.
For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account

FY 2001 Budget Request by Program/Country

Program/Country: Angola
(ESF)

19-Apr-99
04:15 PM

Approp Acct:
Scenario

O. # , Title		FY 20001 Request													Est. S.O. Expenditures	Est. S.O. Pipeline End of FY 01	Future Cost (POST-2001)
	Bilateral/Field Spt	Total	Micro-Enterprise	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Other Health	Environ	D/G			
SO 1:															Year of Final Oblig:		
	Bilateral Field Spt	0															
		0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Increased national reconciliation through strengthened civil society and political institutions															Year of Final Oblig:		
	Bilateral Field Spt	5,000,000												5,000,000			
		0															
		5,000,000	0	0	0	0	0	0	0	0	0	0	0	5,000,000	0	0	0
SO 3:															Year of Final Oblig:		
	Bilateral Field Spt	0															
		0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															Year of Final Oblig:		
	Bilateral Field Spt	0															
		0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															Year of Final Oblig:		
	Bilateral Field Spt	0															
		0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															Year of Final Oblig:		
	Bilateral Field Spt	0															
		0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															Year of Final Oblig:		
	Bilateral Field Spt	0															
		0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															Year of Final Oblig:		
	Bilateral Field Spt	0															
		0															
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		5,000,000	0	0	0	0	0	0	0	0	0	0	0	5,000,000	0	0	0
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		5,000,000	0	0	0	0	0	0	0	0	0	0	0	5,000,000	0	0	0

FY 01 Request Agency Goal Totals	
Econ Growth	0
Democracy	5,000,000
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 01 Account Distribution (DA only)	
Dev. Assist Program	5,000,000
Dev. Assist ICASS	
Dev. Assist Total:	5,000,000
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each appropriation Account
Tables for DA and CSD may be combined on one table.
For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account

Workforce Tables

Org: 21654 End of year On-Board																
FY 1999 Estimate	SO 1	SO 2	SO 3	SO 4	SO 5	SpO1	SpO2	Total SO/SpO	Org. Mgmt.	Fin. Mgmt	Admin. Mgmt	Con- tract	Legal	All Other	Total Mgmt.	Total Staff
OE Funded: 1/																
U.S. Direct Hire	1							1	1	1				1	3	4
Other U.S. Citizens								0			2				2	2
FSN/TCN Direct Hire								0							0	0
Other FSN/TCN								0	2	3	16	1			22	22
Subtotal	0	1	0	0	0	0	0	1	3	4	18	1	0	1	27	28
Program Funded 1/																
U.S. Citizens	1							1							0	1
FSNs/TCNs	5 3							8							0	8
Subtotal	6	3	0	0	0	0	0	9	0	0	0	0	0	0	0	9
Total Direct Workforce	6	4	0	0	0	0	0	10	3	4	18	1	0	1	27	37
TAACS								0							0	0
Fellows								0							0	0
IDIs								0							0	0
Subtotal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL WORKFORCE	6	4	0	0	0	0	0	10	3	4	18	1	0	1	27	37

Workforce Tables

	SO 1	SO 2	SO 3	SO 4	SO 5	SpO1	SpO2	Total SO/SpO	Org. Mgmt.	Fin. Mgmt	Admin. Mgmt	Con- tract	Legal	All Other	Total Mgmt.	Total Staff
FY 2000 Target																
OE Funded: 1/																
U.S. Direct Hire		1						1	1	1				1	3	4
Other U.S. Citizens								0			2				2	2
FSN/TCN Direct Hire								0							0	0
Other FSN/TCN								0	2	3	16	1			22	22
Subtotal	0	1	0	0	0	0	0	1	3	4	18	1	0	1	27	28
Program Funded 1/																
U.S. Citizens	1							1							0	1
FSNs/TCNs	5	3						8							0	8
Subtotal	6	3	0	0	0	0	0	9	0	0	0	0	0	0	0	9
Total Direct Workforce	6	4	0	0	0	0	0	10	3	4	18	1	0	1	27	37
TAACS								0							0	0
Fellows								0							0	0
IDIs								0							0	0
Subtotal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL WORKFORCE	6	4	0	0	0	0	0	10	3	4	18	1	0	1	27	37

FY 2000 Request																
OE Funded: 1/																
U.S. Direct Hire		1						1	1	1				1	3	4
Other U.S. Citizens								0			2				2	2
FSN/TCN Direct Hire								0							0	0
Other FSN/TCN								0	2	3	16	1			22	22
Subtotal	0	1	0	0	0	0	0	1	3	4	18	1	0	1	27	28
Program Funded 1/																
U.S. Citizens	1							1							0	1
FSNs/TCNs	5	3						8							0	8
Subtotal	6	3	0	0	0	0	0	9	0	0	0	0	0	0	0	9
Total Direct Workforce	6	4	0	0	0	0	0	10	3	4	18	1	0	1	27	37
TAACS								0							0	0
Fellows								0							0	0
IDIs								0							0	0
Subtotal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL WORKFORCE	6	4	0	0	0	0	0	10	3	4	18	1	0	1	27	37

Workforce Tables

Org: 21654 End of year On-Board								Total SO/SpO Staff	Org. Mgmt.	Fin. Mgmt	Admin. Mgmt	Con- tract	Legal	All Other	Total Mgmt.	Total Staff
FY 2001 Target	SO 1	SO 2	SO 3	SO 4	SO 5	SpO1	SpO2									
OE Funded: 1/																
U.S. Direct Hire		1						1	1	1				1	3	4
Other U.S. Citizens								0			2				2	2
FSN/TCN Direct Hire								0							0	0
Other FSN/TCN								0	2	3	16	1			22	22
Subtotal	0	1	0	0	0	0	0	1	3	4	18	1	0	1	27	28
Program Funded 1/																
U.S. Citizens	1							1							0	1
FSNs/TCNs	5	3						8							0	8
Subtotal	6	3	0	0	0	0	0	9	0	0	0	0	0	0	0	9
Total Direct Workforce	6	4	0	0	0	0	0	10	3	4	18	1	0	1	27	37
TAACS								0							0	0
Fellows								0							0	0
IDIs								0							0	0
Subtotal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL WORKFORCE	6	4	0	0	0	0	0	10	3	4	18	1	0	1	27	37

FY 2001 Request																
OE Funded: 1/																
U.S. Direct Hire		1						1	1	1				1	3	4
Other U.S. Citizens								0			2				2	2
FSN/TCN Direct Hire								0							0	0
Other FSN/TCN								0	2	3	16	1			22	22
Subtotal	0	1	0	0	0	0	0	1	3	4	18	1	0	1	27	28
Program Funded 1/																
U.S. Citizens	1							1							0	1
FSNs/TCNs	5	3						8							0	8
Subtotal	6	3	0	0	0	0	0	9	0	0	0	0	0	0	0	9
Total Direct Workforce	6	4	0	0	0	0	0	10	3	4	18	1	0	1	27	37
TAACS								0							0	0
Fellows								0							0	0
IDIs								0							0	0
Subtotal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL WORKFORCE	6	4	0	0	0	0	0	10	3	4	18	1	0	1	27	37

MISSION :

ANGOLA

USDH STAFFING REQUIREMENTS BY SKILL CODE

BACKSTOP (BS)	NO. OF USDH EMPLOYEES IN BACKSTOP FY 1999	NO. OF USDH EMPLOYEES IN BACKSTOP FY 2000	NO. OF USDH EMPLOYEES IN BACKSTOP FY 2001	NO. OF USDH EMPLOYEES IN BACKSTOP FY 2002
01 SMG	1	1	1	1
02 Program Officer	1	1	1	1
03 EXO				
04 Controller	1	1	1	1
05/06/07 Secretary				
10 Agriculture				
11 Economics				
12 GDO				
12 Democracy	1	1	1	1
14 Rural Development				
15 Food for Peace				
21 Private Enterprise				
25 Engineering				
40 Environment				
50 Health/Pop.				
60 Education				
75 Physical Sciences				
85 Legal				
92 Commodity Mgt				
93 Contract Mgt				
94 PDO				
95 IDI				
Other*				
TOTAL	4	4	4	4

Please e-mail this worksheet
in either Lotus or Excel to:
Maribeth Zankowski
@hr.ppim@aidw
as well as include it with
your R4 submission.

OVERSEAS MISSION BUDGET REQUEST

Org. Title: USAID/ANGOLA		Overseas Mission Budgets														
Org. No: 21654		FY 1999 Estimate			FY 2000 Target			FY 2000 Request			FY 2001 Target			FY 2001 Request		
OC		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
11.1	Personnel compensation, full-time permanent	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.1	Base Pay & pymt. for annual leave balances - FNDH			0			0			0			0			0
	Subtotal OC 11.1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11.3	Personnel comp. - other than full-time permanent	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.3	Base Pay & pymt. for annual leave balances - FNDH			0			0			0			0			0
	Subtotal OC 11.3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11.5	Other personnel compensation	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.5	USDH			0			0			0			0			0
11.5	FNDH			0			0			0			0			0
	Subtotal OC 11.5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11.8	Special personal services payments	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.8	USPSC Salaries															
	J. Granados (COLA Inclusive)	120000		120000	150000		150000	150000		150000	160000		160000	160000		160000
	H.Evans (COLA Inclusive)	47810		47810	60000		60000	60000		60000	60000		60000	60000		60000
	Controller - Vacant (COLA Inclusive)			0	150000		150000	150000		150000	150000		150000	150000		150000
	Others - E.Coronado & Others in FY-00/01	11812		11812	90000		90000	90000		90000	90000		90000	90000		90000
	Others - C.Simmons	24000		24000	60000		60000	60000		60000	60000		60000	60000		60000
	Others - PDO	40000		40000			0			0			0			0
11.8	FN PSC Salaries															
	Luzolo Mabiala - Admin. Assistant	22000		22000	24000		24000	24000		24000	24000		24000	24000		24000
	Abdul Sumra - Chief Accountant	44985		44985	50000		50000	50000		50000	50000		50000	50000		50000
	Carlos Ferreira - Systems Manager	53941		53941	50000		50000	50000		50000	50000		50000	50000		50000
	Neusa Cursino - Voucher Examiner	15000		15000	17000		17000	17000		17000	17000		17000	17000		17000
	Sandra da Silva - EXO Secretary	17250		17250	17000		17000	17000		17000	17000		17000	17000		17000
	Luis Samuel - Senior Driver	14000		14000	16000		16000	16000		16000	16000		16000	16000		16000
	Victor Ferreira - Driver	14000		14000	15000		15000	15000		15000	15000		15000	15000		15000
	Jose Narciso - Driver	13006		13006	15000		15000	15000		15000	15000		15000	15000		15000
	Benjamim Narciso - Driver	13006		13006	15000		15000	15000		15000	15000		15000	15000		15000
	Jose Eduardo - Dispatcher	12000		12000	17000		17000	17000		17000	17000		17000	17000		17000
	M.Paulo - Air Conditioner/Electrician	10000		10000	15000		15000	15000		15000	15000		15000	15000		15000
	Vacant - Maintenance Foreman	9000		9000	22000		22000	22000		22000	22000		22000	22000		22000
	Vacant - Deputy EXO	19600		19600	50000		50000	50000		50000	50000		50000	50000		50000
	Vacant - C&R Clerk	8400		8400	17000		17000	17000		17000	17000		17000	17000		17000
	Vacant - Mechanic Plumber	7000		7000	15000		15000	15000		15000	15000		15000	15000		15000
	Vacant - Procurement Specialist	11200		11200	26000		26000	26000		26000	26000		26000	26000		26000
	Vacant - General Labour	4900		4900	10000		10000	10000		10000	10000		10000	10000		10000
	Vacant - General Labour	4900		4900	10000		10000	10000		10000	10000		10000	10000		10000
	Vacant - Program Assistant/Director	0		0	40000		40000	40000		40000	40000		40000	40000		40000
	Vacant - Program Assistant/Program	15400		15400	40000		40000	40000		40000	40000		40000	40000		40000
	Vacant - Accountant	8000		8000	25000		25000	25000		25000	25000		25000	25000		25000
	Vacant - Electrician	7000		7000	15000		15000	15000		15000	15000		15000	15000		15000
	Maria Domingos - Program Assistant - Purchase Order	22050		22050			0			0			0			0
	Joao Francisco - Janitor - Puchase Order	2296		2296			0			0			0			0

OVERSEAS MISSION BUDGET REQUEST

Org. Title: USAID/ANGOLA		Overseas Mission Budgets														
Org. No:	21654	FY 1999 Estimate			FY 2000 Target			FY 2000 Request			FY 2001 Target			FY 2001 Request		
OC		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
11.8	Santos Jose - Janitor - Purchase Order	2296		2296			0			0			0			0
	IPA/Details-In/PASAs/RSSAs Salaries			0			0			0			0			0
	Subtotal OC 11.8	594852	0	594852	1031000	0	1031000	1031000	0	1031000	1041000	0	1041000	1041000	0	1041000
12.1	Personnel benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	USDH benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	Educational Allowances	0		0	5000		5000	5000		5000	5000		5000	5000		5000
12.1	Cost of Living Allowances (Anderson, Simmons, Brown)	11100		11100	15000		15000	15000		15000	15000		15000	15000		15000
12.1	Home Service Transfer Allowances (Keith, Simmons)	4042		4042	2021		2021	2021		2021	2021		2021	2021		2021
12.1	Quarters Allowances			0			0			0			0			0
12.1	Other Misc. USDH Benefits (SMA, Anderson)	3000		3000			0			0			0			0
12.1	FNDH Benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	** Payments to FSN Voluntary Separation Fund - FNDH			0			0			0			0			0
12.1	Other FNDH Benefits			0			0			0			0			0
12.1	US PSC Benefits															
	Post Assignment Travel (J. Granados & New Controller)	21500		21500	21500		21500	21500		21500	21500		21500	21500		21500
12.1	FN PSC Benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	** Payments to FSN Voluntary Separation Fund - FN PSC			0			0			0			0			0
12.1	Other FN PSC Benefits (Medical Assistance \$10K/person)	27000		27000	100000		100000	100000		100000	100000		100000	100000		100000
12.1	Other FN PSC Benefits (FSN English language training)	5000		5000	5000		5000	5000		5000	5000		5000	5000		5000
12.1	IPA/Detail-In/PASA/RSSA Benefits			0			0			0			0			0
	Subtotal OC 12.1	71642	0	71642	148521	0	148521	148521	0	148521	148521	0	148521	148521	0	148521
13.0	Benefits for former personnel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	FNDH	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	Severance Payments for FNDH			0			0			0			0			0
13.0	Other Benefits for Former Personnel - FNDH			0			0			0			0			0
13.0	FN PSCs	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	Severance Payments for FN PSCs (1month salary/worker)	40000		40000	50000		50000	50000		50000	50000		50000	50000		50000
13.0	Other Benefits for Former Personnel - FN PSCs			0			0			0			0			0
	Subtotal OC 13.0	40000	0	40000	50000	0	50000	50000	0	50000	50000	0	50000	50000	0	50000
21.0	Travel and transportation of persons	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Training Travel	31410		31410	35000		35000	35000		35000	35000		35000	35000		35000
21.0	Mandatory/Statutory Travel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Post Assignment Travel - to field (Simmons, Brown)	10500		10500	14000		14000	14000		14000	14000		14000	14000		14000
21.0	Home Leave Travel (Anderson)	3500		3500			0			0			0			0
21.0	R & R Travel (Anderson/Simmons& Spouse/Brown)	9000		9000	15000		15000	15000		15000	15000		15000	15000		15000
21.0	Education Travel (Simmons one dependent)	2500		2500	5000		5000	5000		5000	5000		5000	5000		5000
21.0	Evacuation Travel			0	10000		10000	10000		10000	10000		10000	10000		10000
21.0	Retirement Travel			0			0			0	13500		13500	13500		13500
21.0	Pre-Employment Invitational Travel			0			0			0			0			0
21.0	Language Training - A. Brewer (4 months in Portugal)	60000		60000			0			0			0			0
21.0	Other Mandatory/Statutory Travel			0			0			0			0			0
21.0	Operational Travel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Site Visits - Headquarters Personnel			0	5000		5000	5000		5000	5000		5000	5000		5000

OVERSEAS MISSION BUDGET REQUEST

Org. Title: USAID/ANGOLA		Overseas Mission Budgets														
Org. No:	21654	FY 1999 Estimate			FY 2000 Target			FY 2000 Request			FY 2001 Target			FY 2001 Request		
OC		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
21.0	Site Visits - Mission Personnel	2500		2500	5000		5000	5000		5000	5000		5000	5000		5000
21.0	Conf./Seminars/Meetings/Retreats (Anderson/Simmons)	12600		12600	15000		15000	15000		15000	15000		15000	15000		15000
21.0	Assessment Travel (Alfreda & Coronados)	36352		36352	60000		60000	60000		60000	60000		60000	60000		60000
21.0	Impact Evaluation Travel			0			0			0			0			0
21.0	Disaster Travel (to respond to specific disasters)			0			0			0			0			0
21.0	Recruitment Travel			0			0			0			0			0
21.0	Other Operational Travel	24928		24928	40000		40000	40000		40000	40000		40000	40000		40000
	Subtotal OC 21.0	193290	0	193290	204000	0	204000	204000	0	204000	217500	0	217500	217500	0	217500
22.0	Transportation of things	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
22.0	Post assignment freight (Simmons & Brown)	30000		30000	15000		15000	15000		15000	15000		15000	15000		15000
22.0	Home Leave Freight	5000		5000			0			0			0			0
22.0	Transportation/Freight for Office Furniture/Equip. (VX-200)	3000		3000			0			0			0			0
22.0	Transportation/Freight for Res. Furniture/Equip.			0			0			0			0			0
	Subtotal OC 22.0	38000	0	38000	15000	0	15000	15000	0	15000	15000	0	15000	15000	0	15000
23.2	Rental payments to others	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
23.2	Rental Payments to Others - Office Space	60000		60000	396000		396000	396000		396000	400000		400000	400000		400000
23.2	Rental Payments to Others - Warehouse Space	22000		22000	22000		22000	22000		22000	40000		40000	40000		40000
23.2	Rental Payments to Others - Residences (five residences)	270000		270000	360000		360000	360000		360000	360000		360000	360000		360000
	Subtotal OC 23.2	352000	0	352000	778000	0	778000	778000	0	778000	800000	0	800000	800000	0	800000
23.3	Communications, utilities, and miscellaneous charges	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
23.3	Office Utilities	5000		5000	7000		7000	7000		7000	7000		7000	7000		7000
23.3	Residential Utilities	1800		1800	4000		4000	4000		4000	4000		4000	4000		4000
23.3	Telephone Costs	66639		66639	70000		70000	70000		70000	70000		70000	70000		70000
23.3	COMSAT/V-SAT Communications	72000		72000	75000		75000	75000		75000	75000		75000	75000		75000
23.3	V-SAT Voice	14500		14500	6000		6000	6000		6000	6000		6000	6000		6000
23.3	Commercial Time Sharing			0			0			0			0			0
23.3	Postal Fees (Other than APO Mail)			0			0			0			0			0
23.3	Other Mail Service Costs			0			0			0			0			0
23.3	Courier Services	5762		5762	7000		7000	7000		7000	7000		7000	7000		7000
	Subtotal OC 23.3	165701	0	165701	169000	0	169000	169000	0	169000	169000	0	169000	169000	0	169000
24.0	Printing and Reproduction (Publication)	2000		2000	2000		2000	2000		2000	2000		2000	2000		2000
	Subtotal OC 24.0	2000	0	2000	2000	0	2000	2000	0	2000	2000	0	2000	2000	0	2000
25.1	Advisory and assistance services	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.1	Studies, Analyses, & Evaluations			0	30000		30000	30000		30000	30000		30000	30000		30000
25.1	Management & Professional Support Services			0			0			0			0			0
25.1	Engineering & Technical Services (New Office Building)	60000		60000			0			0			0			0
	Subtotal OC 25.1	60000	0	60000	30000	0	30000	30000	0	30000	30000	0	30000	30000	0	30000
25.2	Other services	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.2	Office Security Guards	79164		79164	180000		180000	180000		180000	180000		180000	180000		180000

OVERSEAS MISSION BUDGET REQUEST

Org. Title: USAID/ANGOLA		Overseas Mission Budgets														
Org. No: 21654		FY 1999 Estimate			FY 2000 Target			FY 2000 Request			FY 2001 Target			FY 2001 Request		
OC		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
25.2	Residential Security Guard Services	79854		79854	150000		150000	150000		150000	150000		150000	150000		150000
25.2	Official Residential Expenses			0			0			0			0			0
25.2	Representation Allowances	800		800	1000		1000	1000		1000	1000		1000	1000		1000
25.2	Non-Federal Audits			0			0			0			0			0
25.2	Grievances/Investigations	5000		5000			0			0			0			0
25.2	Insurance and Vehicle Registration Fees			0	10000		10000	10000		10000	10000		10000	10000		10000
25.2	Vehicle Rental			0			0			0			0			0
25.2	Manpower Contracts			0			0			0			0			0
25.2	Records Declassification & Other Records Services			0			0			0			0			0
25.2	Recruiting activities			0			0			0			0			0
25.2	Penalty Interest Payments			0			0			0			0			0
25.2	Other Miscellaneous Services (Lawyer fees for leases)	9020		9020	10000		10000	10000		10000	10000		10000	10000		10000
25.2	Other Miscellaneous Services (Port Clearance/storage/transp.	55041		55041	50000		50000	50000		50000	50000		50000	50000		50000
25.2	Staff training contracts			0			0			0			0			0
25.2	ADP related contracts			0			0			0			0			0
	Subtotal OC 25.2	228879	0	228879	401000	0	401000	401000	0	401000	401000	0	401000	401000	0	401000
25.3	Purchase of goods and services from Government accounts	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.3	ICASS	234226		234226	250000		250000	250000		250000	250000		250000	250000		250000
25.3	All Other Services from Other Gov't. accounts			0			0			0			0			0
	Subtotal OC 25.3	234226	0	234226	250000	0	250000	250000	0	250000	250000	0	250000	250000	0	250000
25.4	Operation and maintenance of facilities	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.4	Office building Maintenance (Current Office Park Lot Imprv.	10600		10600			0			0			0			0
25.4	Office building Maintenance (Condominium fees)	30000		30000	60000		60000	60000		60000	60000		60000	60000		60000
25.4	Residential Building Maintenance (Pink House Upgrades)	20000		20000	10000		10000	10000		10000	10000		10000	10000		10000
	Subtotal OC 25.4	60600	0	60600	70000	0	70000	70000	0	70000	70000	0	70000	70000	0	70000
25.7	Operation/maintenance of equipment & storage of goods	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.7	ADP and telephone operation and maintenance costs			0			0			0			0			0
25.7	Storage Services			0			0			0			0			0
25.7	Office Furniture/Equip. Repair and Maintenance	20000		20000	20000		20000	20000		20000	20000		20000	20000		20000
25.7	Office Equip. Repair and Maint (Contract Serv./Generators)	6000		6000	6000		6000	6000		6000	6000		6000	6000		6000
25.7	Office Equip. Repair and Maint (Contract Services/Copiers)	5000		5000	5000		5000	5000		5000	5000		5000	5000		5000
25.7	Vehicle Repair and Maintenance (Internal General)	10000		10000	10000		10000	10000		10000	10000		10000	10000		10000
25.7	Vehicle Repair and Maintenance (Contract Serv./Vehicles)	5000		5000	5000		5000	5000		5000	5000		5000	5000		5000
25.7	Vehicle Repair and Maintenance (Spare Parts)	25973		25973	30000		30000	30000		30000	30000		30000	30000		30000
25.7	Vehicle Repair and Maintenance (Fuel)	11400		11400	15000		15000	15000		15000	15000		15000	15000		15000
25.7	Residential Furniture/Equip. Repair and Maintenance	22416		22416	25000		25000	25000		25000	25000		25000	25000		25000
	Subtotal OC 25.7	105789	0	105789	116000	0	116000	116000	0	116000	116000	0	116000	116000	0	116000
25.8	Substance & spt. of persons (by contract or Gov't.)			0			0			0			0			0
	Subtotal OC 25.8	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
26.0	Supplies and materials	30769		30769	30000		30000	30000		30000	30000		30000	30000		30000

OVERSEAS MISSION BUDGET REQUEST

Org. Title: USAID/ANGOLA		Overseas Mission Budgets														
Org. No: 21654		FY 1999 Estimate			FY 2000 Target			FY 2000 Request			FY 2001 Target			FY 2001 Request		
OC		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
	Subtotal OC 26.0	30769	0	30769	30000	0	30000	30000	0	30000	30000	0	30000	30000	0	30000
31.0	Equipment	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
31.0	Purchase of Resid. Equipment.(five sets of appliances.)	60000		60000	20000		20000	20000		20000	10000		10000	10000		10000
31.0	Purchase of Resid. Equipment.(Welcome Kits)	5000		5000			0			0			0			0
31.0	Purchase of Resid. Furniture (3 sets of furniture)	90000		90000			0			0	10000		10000	10000		10000
31.0	Purchase of Office Equipment (Projectors & others)	37900		37900			0			0	20000		20000	20000		20000
31.0	Purchase of Office Furniture (Various for new Office)	150000		150000			0			0	20000		20000	20000		20000
31.0	Purchase of Office Furniture (Warehouse shelves)	10000		10000			0			0			0			0
31.0	Purchase of Vehicles (4 vehicles & 2 Moto Cycles)	125000		125000			0			0	60000		60000	60000		60000
31.0	Purchase of Printing/Graphics Equipment (Copiers)	30000		30000			0			0	10000		10000	10000		10000
31.0	ADP Hardware purchases	143352		143352	30000		30000	30000		30000	30000		30000	30000		30000
31.0	ADP Software purchases	10000		10000	10000		10000	10000		10000	10000		10000	10000		10000
	Subtotal OC 31.0	661252	0	661252	60000	0	60000	60000	0	60000	170000	0	170000	170000	0	170000
32.0	Lands and structures	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
32.0	Purchase of Land & Buildings (& bldg. construction)			0			0			0			0			0
32.0	Purchase of fixed equipment for buildings			0			0			0			0			0
32.0	Building Renovations/Alterations - Office	161000		161000			0			0			0			0
32.0	Building Renovations/Alterations - Residential			0			0			0			0			0
	Subtotal OC 32.0	161000	0	161000	0	0	0	0	0	0	0	0	0	0	0	0
42.0	Claims and indemnities			0			0			0			0			0
	Subtotal OC 42.0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL BUDGET		3000000	0	3000000	3354521	0	3354521	3354521	0	3354521	3510021	0	3510021	3510021	0	3510021

Additional Mandatory Information

Dollars Used for Local Currency Purchases

Exchange Rate Used in Computations

** If data is shown on either of these lines, you MUST submit the form showing deposits to and withdrawals from the FSN Voluntary Separation Fund.

On that form, OE funded deposits must equal:

0

0

0

0

0

Organization: USAID/ANGOLA #21654

Foreign National Voluntary Separation Account								
Action	FY 1999			FY 2000			FY 2001	
	OE	Program	Total	OE	Program	Total	OE	Program Total
Deposits			0.0			0.0		0.0
Withdrawals			0.0			0.0		0.0

Local Currency Trust Funds - Regular			
	FY 1999	FY 2000	FY 2001
Balance Start of Year			
Obligations			
Deposits			
Balance End of Year	0.0	0.0	0.0

Exchange Rate _____

Local Currency Trust Funds - Real Property			
	FY 1999	FY 2000	FY 2001
Balance Start of Year			
Obligations			
Deposits			
Balance End of Year	0.0	0.0	0.0

Exchange Rate _____

<p align="center">Accessing Global Bureau Services Through Field Support and Buy-Ins</p> <p align="center">ANGOLA</p>							
Objective Name	Field Support and Buy-Ins: Activity Title & Number	Priority *	Duration	Estimated Funding (\$000)			
				FY 2000		FY 2001	
				Obligated by:		Obligated by:	
				Operating Unit	Global Bureau	Operating Unit	Global Bureau
SO2:Increased National Reconciliation through Strengthened Civil Society and Political Institutions	World Learning Contract No AEP-5468-I-00-6013-00	high	1998-2001			1,000,000	
GRAND TOTAL.....						1,000,000	

* For Priorities use high, medium-high, medium, medium-low, low

CONTROLLER OPERATIONS

Org. Title: USAID/ANGOLA Org. No: 21654 OC		Overseas Mission Budgets														
		FY 1999 Estimate			FY 2000 Target			FY 2000 Request			FY 2001 Target			FY 2001 Request		
		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
11.1	Personnel compensation, full-time permanent	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.1	Base Pay & pymt. for annual leave balances - FNDH	0			0			0			0			0		
Subtotal OC 11.1		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
11.3	Personnel comp. - other than full-time permanent	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.3	Base Pay & pymt. for annual leave balances - FNDH	0			0			0			0			0		
Subtotal OC 11.3		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
11.5	Other personnel compensation	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.5	USDH	0			0			0			0			0		
11.5	FNDH	0			0			0			0			0		
Subtotal OC 11.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
11.8	Special personal services payments	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.8	USPSC Salaries															
	Vacant - New Controller to be hired in FY-00	0			150000		150000	150000		150000	150000		150000	150000		150000
11.8	FN PSC Salaries															
	Abdul Sumra - Chief Accountant	44985		44985	50000		50000	50000		50000	50000		50000	50000		50000
	Neusa Cursino - Voucher Examiner	15000		15000	17000		17000	17000		17000	17000		17000	17000		17000
	Vacant - Accountant	8000		8000	25000		25000	25000		25000	25000		25000	25000		25000
11.8	IPA/Details-In/PASAs/RSSAs Salaries	0			0			0			0			0		
Subtotal OC 11.8		67985	0	67985	242000	0	242000	242000	0	242000	242000	0	242000	242000	0	242000
12.1	Personnel benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	USDH benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	Educational Allowances	0		0	0		0	0		0	0		0	0		0
12.1	Cost of Living Allowances	0		0	0		0	0		0	0		0	0		0
12.1	Home Service Transfer Allowances	0		0	0		0	0		0	0		0	0		0
12.1	Quarters Allowances	0			0			0			0			0		
12.1	Other Misc. USDH Benefits (SMA)	0		0	0		0	0		0	0		0	0		0
12.1	FNDH Benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	** Payments to FSN Voluntary Separation Fund - FNDH	0			0			0			0			0		
12.1	Other FNDH Benefits	0			0			0			0			0		
12.1	US PSC Benefits	0			0			0			0			0		
12.1	Post Assignment Travel (New Controller)	0			15000		15000	15000		15000			0			0
12.1	FN PSC Benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	** Payments to the FSN Voluntary Separation Fund - FN PSC	0			0			0			0			0		
12.1	Other FN PSC Benefits (Medical Assistance \$10K/person)	3000		3000	30000		30000	30000		30000	30000		30000	30000		30000
12.1	IPA/Detail-In/PASA/RSSA Benefits	0			0			0			0			0		
Subtotal OC 12.1		3000	0	3000	45000	0	45000	45000	0	45000	30000	0	30000	30000	0	30000
13.0	Benefits for former personnel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	FNDH	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	Severance Payments for FNDH	6000		6000	7000		7000	7000		7000	7000		7000	7000		7000

CONTROLLER OPERATIONS

Org. Title: Org. No: OC		USAID/ANGOLA 21654		Overseas Mission Budgets														
				FY 1999 Estimate			FY 2000 Target			FY 2000 Request			FY 2001 Target			FY 2001 Request		
				Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
13.0	Other Benefits for Former Personnel - FNDH			0			0			0			0			0		
13.0	FN PSCs	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line				
13.0	Severance Payments for FN PSCs			0			0			0			0			0		
13.0	Other Benefits for Former Personnel - FN PSCs			0			0			0			0			0		
Subtotal OC 13.0		6000	0	6000	7000	0	7000	7000	0	7000	7000	0	7000	7000	0	7000		
21.0	Travel and transportation of persons	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line				
21.0	Training Travel	8810		8810	20000		20000	20000		20000	20000		20000	20000		20000		
21.0	Mandatory/Statutory Travel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line				
21.0	Post Assignment Travel - to field			0	6500		6500	4500		4500			0			0		
21.0	Assignment to Washington Travel			0			0			0			0			0		
21.0	Home Leave Travel			0			0			0			0			0		
21.0	R & R Travel			0	15000		15000	15000		15000	15000		15000	15000		15000		
21.0	Education Travel			0			0			0			0			0		
21.0	Evacuation Travel			0			0			0			0			0		
21.0	Retirement Travel			0			0			0			0			0		
21.0	Pre-Employment Invitational Travel			0			0			0			0			0		
21.0	Other Mandatory/Statutory Travel			0			0			0			0			0		
21.0	Operational Travel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line				
21.0	Site Visits - Headquarters Personnel			0			0			0			0			0		
21.0	Site Visits - Mission Personnel			0			0			0			0			0		
21.0	Conferences/Seminars/Meetings/Retreats			0	8000		8000	8000		8000	8000		8000	8000		8000		
21.0	Assessment Travel			0			0			0			0			0		
21.0	Impact Evaluation Travel			0			0			0			0			0		
21.0	Disaster Travel (to respond to specific disasters)			0			0			0			0			0		
21.0	Recruitment Travel			0			0			0			0			0		
21.0	Other Operational Travel	3600		3600	10000		10000	10000		10000	10000		10000	10000		10000		
Subtotal OC 21.0		12410	0	12410	59500	0	59500	57500	0	57500	53000	0	53000	53000	0	53000		
22.0	Transportation of things	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line				
22.0	Post assignment freight			0			0			0			0			0		
22.0	Home Leave Freight			0			0			0			0			0		
22.0	Retirement Freight			0			0			0			0			0		
22.0	Transportation/Freight for Office Furniture/Equip.			0			0			0			0			0		
22.0	Transportation/Freight for Res. Furniture/Equip.			0			0			0			0			0		
Subtotal OC 22.0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
23.2	Rental payments to others	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line				
23.2	Rental Payments to Others - Office Space			0			0			0			0			0		
23.2	Rental Payments to Others - Warehouse Space			0			0			0			0			0		
23.2	Rental Payments to Others - Residences			0	72000		72000	72000		72000	72000		72000	72000		72000		
Subtotal OC 23.2		0	0	0	72000	0	72000	72000	0	72000	72000	0	72000	72000	0	72000		
23.3	Communications, utilities, and miscellaneous charges	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line				

CONTROLLER OPERATIONS

Org. Title: USAID/ANGOLA Org. No: 21654 OC		Overseas Mission Budgets														
		FY 1999 Estimate			FY 2000 Target			FY 2000 Request			FY 2001 Target			FY 2001 Request		
		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
23.3	Office Utilities			0			0			0			0			0
23.3	Residential Utilities			0	1000		1000			0			0			0
23.3	Telephone Costs			0			0			0			0			0
23.3	COMSAT/V-SAT Communications			0			0			0			0			0
23.3	V-SAT Voice			0			0			0			0			0
23.3	Commercial Time Sharing			0			0			0			0			0
23.3	Postal Fees (Other than APO Mail)			0			0			0			0			0
23.3	Other Mail Service Costs			0			0			0			0			0
23.3	Courier Services			0			0			0			0			0
	Subtotal OC 23.3	0	0	0	1000	0	1000	0	0	0	0	0	0	0	0	0
24.0	Printing and Reproduction			0			0	2000		2000	2000		2000	2000		2000
	Subtotal OC 24.0	0	0	0	0	0	0	2000	0	2000	2000	0	2000	2000	0	2000
25.1	Advisory and assistance services	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.1	Studies, Analyses, & Evaluations			0			0			0			0			0
25.1	Management & Professional Support Services			0			0			0			0			0
25.1	Engineering & Technical Services			0			0			0			0			0
	Subtotal OC 25.1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
25.2	Other services	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.2	Office Security Guards			0			0			0			0			0
25.2	Residential Security Guard Services			0	30000		30000	30000		30000	30000		30000	30000		30000
25.2	Official Residential Expenses			0			0			0			0			0
25.2	Representation Allowances			0			0			0			0			0
25.2	Non-Federal Audits			0			0			0			0			0
25.2	Grievances/Investigations			0			0			0			0			0
25.2	Insurance and Vehicle Registration Fees			0			0			0			0			0
25.2	Vehicle Rental			0			0			0			0			0
25.2	Manpower Contracts			0			0			0			0			0
25.2	Records Declassification & Other Records Services			0			0			0			0			0
25.2	Recruiting activities			0			0			0			0			0
25.2	Penalty Interest Payments			0			0			0			0			0
25.2	Other Miscellaneous Services			0			0			0			0			0
25.2	Staff training contracts			0			0			0			0			0
25.2	ADP related contracts			0			0			0			0			0
	Subtotal OC 25.2	0	0	0	30000	0	30000	30000	0	30000	30000	0	30000	30000	0	30000
25.3	Purchase of goods and services from Government accounts	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.3	ICASS			0	20000		20000	20000		20000	20000		20000	20000		20000
25.3	All Other Services from Other Gov't. accounts			0			0			0			0			0
	Subtotal OC 25.3	0	0	0	20000	0	20000	20000	0	20000	20000	0	20000	20000	0	20000
25.4	Operation and maintenance of facilities	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		

CONTROLLER OPERATIONS

Org. Title: USAID/ANGOLA Org. No: 21654 OC		Overseas Mission Budgets														
		FY 1999 Estimate			FY 2000 Target			FY 2000 Request			FY 2001 Target			FY 2001 Request		
		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
25.4	Office building Maintenance			0			0			0			0			0
25.4	Residential Building Maintenance			0			0			0			0			0
Subtotal OC 25.4		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
25.7	Operation/maintenance of equipment & storage of goods	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.7	ADP and telephone operation and maintenance costs			0			0			0			0			0
25.7	Storage Services			0			0			0			0			0
25.7	Office Furniture/Equip. Repair and Maintenance			0			0			0			0			0
25.7	Vehicle Repair and Maintenance			0			0			0			0			0
25.7	Residential Furniture/Equip. Repair and Maintenance			0			0			0			0			0
Subtotal OC 25.7		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
25.8	Subsistence & spt. of persons (by contract or Gov't.)			0			0			0			0			0
Subtotal OC 25.8		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
26.0	Supplies and materials			0			0			0			0			0
Subtotal OC 26.0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
31.0	Equipment	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
31.0	Purchase of Residential Furniture/Equip.			0	10000		10000	10000		10000			0			0
31.0	Purchase of Office Furniture/Equip.			0			0			0			0			0
31.0	Purchase of Vehicles			0			0			0			0			0
31.0	Purchase of Printing/Graphics Equipment			0			0			0			0			0
31.0	ADP Hardware purchases			0			0			0			0			0
31.0	ADP Software purchases			0			0			0			0			0
Subtotal OC 31.0		0	0	0	10000	0	10000	10000	0	10000	0	0	0	0	0	0
32.0	Lands and structures	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
32.0	Purchase of Land & Buildings (& bldg. construction)			0			0			0			0			0
32.0	Purchase of fixed equipment for buildings			0			0			0			0			0
32.0	Building Renovations/Alterations - Office			0			0			0			0			0
32.0	Building Renovations/Alterations - Residential			0			0			0			0			0
Subtotal OC 32.0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
42.0	Claims and indemnities			0			0			0			0			0
Subtotal OC 42.0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL BUDGET		89395	0	89395	486500	0	486500	485500	0	485500	456000	0	456000	456000	0	456000

Additional Mandatory Information

Dollars Used for Local Currency Purchases

Exchange Rate Used in Computations
